

# Breaking the chains: Skanska UK's journey from spreadsheets and ad-hoc governance to an industry standard Project Delivery Framework.

Doug Sorrell, Governance and Process Consultant and Acting Head of IT PMO for Skanska UK

## Doug Sorrell

- A dynamic change agent with close to 28 years' experience in the IT and Corporate arena across Europe & the USA.
- Consulted for emerging businesses (Viatel, Netcomm, Hermes Europe Railtel) through to large multi-national organizations (AT&T, ATT / Shell, BT, Cable & Wireless, Uniworld etc) and has managed large change programmes on both operational and commercial levels.
- Has worked across diverse industries such as Oil & Gas, Telecommunications and Construction all of which have a very different understanding, and need of change.
- Currently leading a Project Delivery Transformation programme within the IT department of Skanska UK and is acting Head of PMO.



# Introducing Skanska UK





# Skanska in brief



Founded 1887 in Sweden

International business since 1897

Quoted on the Nasdaq Stockholm

2016

SEK 151 billion revenue

2016

41,000 employees

New Karolinska Hospital, 2017



## In the UK

Established in  
**2000**

**6,000**  
employees

2016 revenue  
**£1.678 billion**

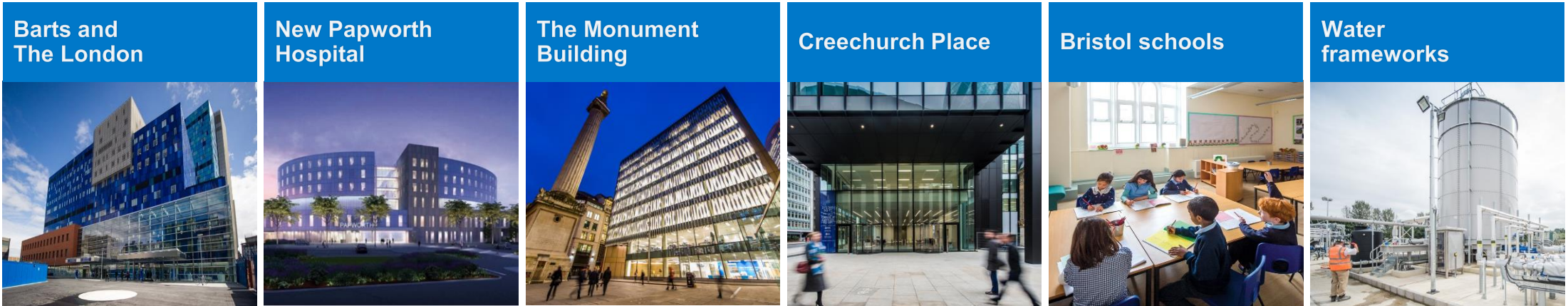
2016 operating income  
**£35.1 million**



The Gherkin, London



# Project highlights





# Information Overload





# What to do?





# What we did

# Why Antura?

Competitive tendering process

Listening to what we needed

Antura Projects matched what we needed



# A Complete Solution



Proven results -  
over 200,000 satisfied  
users in more than  
50 countries

Fast to implement & Easy to Use

ANTURA PROJECTS

Choose project ▾ | [Icons] | Adam Smith

Project list | Dashboards | Portfolios | Programs | Org. units | Processes | Strategies | Clients | Finance | **Charts** | Simulation | Reports

Project portfolio - Charts

New chart ▾ | Demodiagram | Save | Save as | Delete | Generate chart | Generate automatically | Export

APPEARANCE OPTIONS

Σ VALUE

Planned ▾

Hours ▾

SERIES

Project type ▾

SETTINGS

Chart title: [ ]

Show value:

Show percentage:

Show legend:

Color: Standard ▾

■ Release ■ Line work ■ Marketing ■ Organisation ■ IT project

DATA SELECTION

PERIOD SELECTION

Period: Quarter ▾

Start period: Q 3, Jul - Sep ▾

2013 ▾

Number of periods: 12 ▾

BASELINES

Latest ▾

PROJECT FILTER

Project filter [ ]

Project models: All ▾

Project: [ ]

# Journey to maturity



New abilities like management being able to find finer details on project portfolios quickly



# What did we learn?

Ease of use

Transparency

Importance of matching people, processes and tools