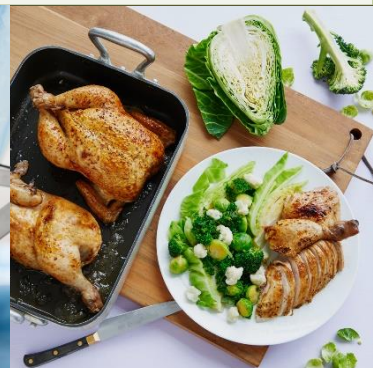
Towards Antura Projects as group-wide PPM-tool

Katrine Reschefski
Project Support, Scandi Standard

Anturadagen 2017

ABOUT US – SCANDI STANDARD

Scandi Standard



Brief about Scandi Standard

Scandi Standard is the largest producer of chicken-based food products in the Nordic region and Ireland.

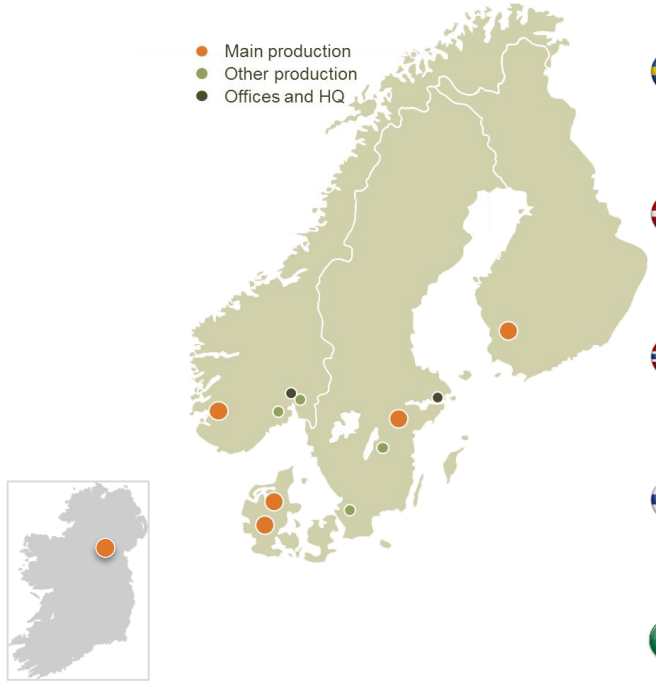
We produce, market and sell ready to eat, chilled and frozen products.
≈160 million chickens

Scandi Standard was launched on the stock market in 2014

Sales of more than SEK 7,5 billion.

Employ over 2 500 people.

Geographical presence



Market position and key brands

Background for implementing Antura Projects in Scandi Standard

2013 Scandi Standard was established, consisting of the three companies:
- Danpo (DK)
- Kronfågel (SE)
- Den Stolte Hane (NO)

During the establishment IT data was to be transferred from the previous owner Lantmännen to Scandi Standard.

For this Antura Projects was used as project management tool.

Implementation of Antura Projects in Scandi Standard

- We have chosen to implement Antura Projects in one organizational unit at a time, as the need gradually arise.

A project model for every need

	Active	Finished	
ERP Project model	6	16	
Operation Project model	43	151	
LEAN Project model	1	0	
PULP Project model DK	12	0	
PULP Project model SE	19	0	
PULP Project model NO	2	0	
Simple Project model	9	0	
No Project model	25	0	

FOCUS: Implementing Antura Projects in Group Technology

About Group Technology Department

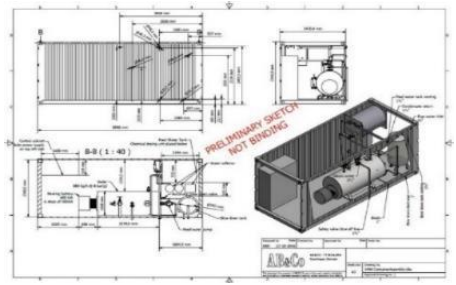
12 Project Managers + 1 Project Support

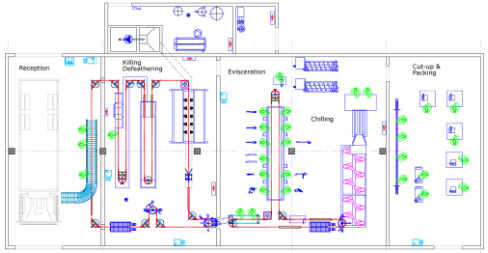
Project portfolio consists of mainly technical projects focused on optimizing production sites in DK, SE, NO, FI

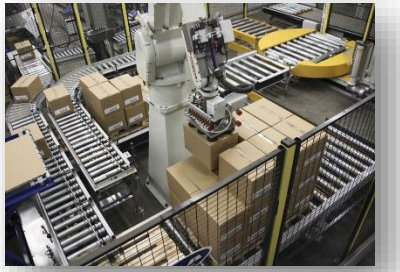
e.g.

- new slaughter equipment
- automation robots
- new buildings
- energy saving and maintenance projects

Annual investment budget appr. 150 mio. SEK



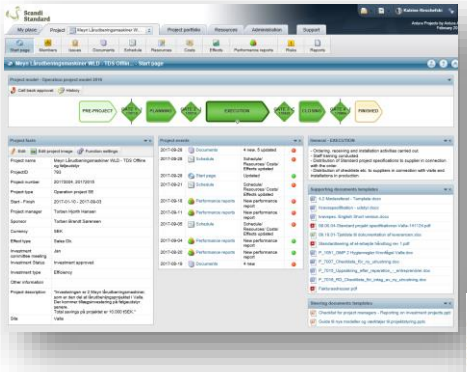


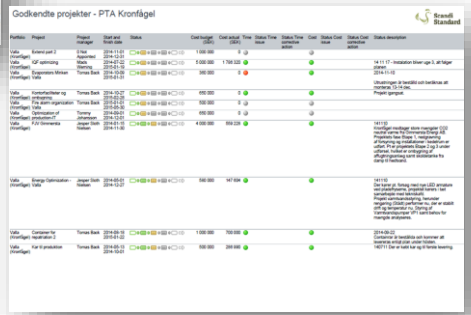


FOCUS: Implementing Antura Projects in Group Technology

Implementation steps

- ✓ Configuration of one project model to suit technical projects, based on known routines
- ✓ All open projects in the portfolio was created in Antura
- ✓ Project portfolio status report for the Management was configurated
- ✓ Project managers had two days of Antura training provided by Antura
- ✓ To ease the process and make the project managers comfortable with the new system, we gradually switched on modules / functions.

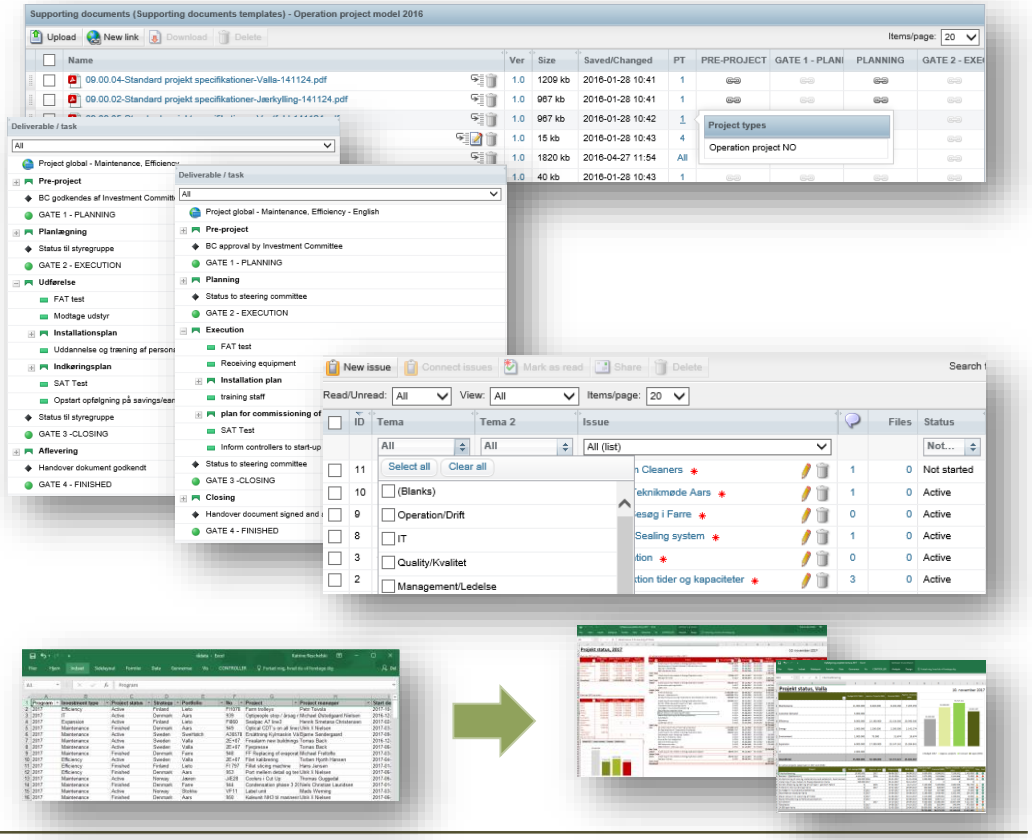




FOCUS: Implementing Antura Projects in Group Technology

Further development of the project model

- ✓ Model has documents related to project type, which takes into account the country/company in which the project is to be implemented
- ✓ The project model can be added a schedule template in several different languages.
- ✓ Issues have been added to an additional column.
- ✓ We retrieve data from the capex projects into Excel sheets and transfer them to internally produced excel template for financial follow-up.

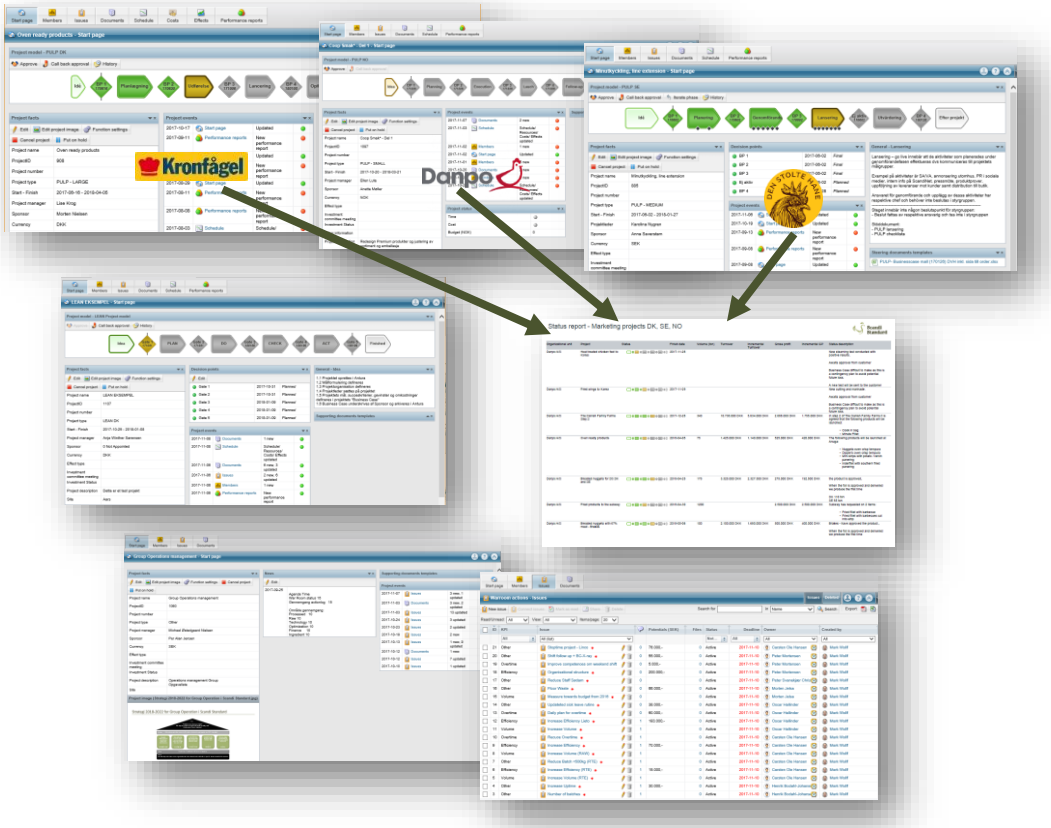


Scandi Standard
Kronfågel
Danpo

Antura Projects is well on its way as the Group's preferred work tool

Since implementation in Group Technology, the interest to start working with Antura has spread throughout the organization

- ✓ Marketing/Product Development departments in SE, DK and NO has implemented specific project models and Status reports in Antura.
- ✓ Group LEAN department is going through the same process at the moment.
- ✓ Group Operation Management has begun using the system as a collaboration platform for weekly meetings and follow-ups.

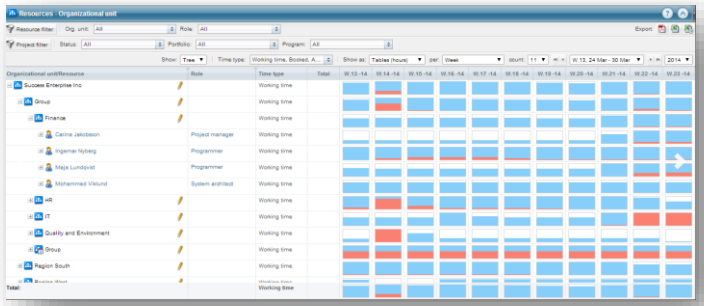


Antura is well on its way as the Scandi Standard Group's preferred work tool

What's next?

- ✓ Integration with finance system dynamics AX, transferral of Actual to Capex Projects
- ✓ Overview and management of Project manager resources
- ✓ Even more organizational units will join the system.

Microsoft Dynamics AX



ANY QUESTIONS

Scandi Standard | Kronfågel | Danpo